The OpsDog Customer Service Benchmarking Report

Customer Service

Benchmarks, KPI Definitions & Measurement Details







Table of Contents

The OpsDog Customer Service Benchmarking Report



Ca	ıll Center KPIs	. 4
	Abandonment Rate	5
	Average Handle Time	8
	Average Handle Time: After-Call Work	.11
	Average Hold Time	.14
	Average Speed of Answer	. 17
	Calls Handled per Representative	. 20
	Cost per Call	. 22
	First Call Resolution Rate	. 24
	IVR/VRU Containment Rate	. 26
	Service Level (Speed of Answer)	. 28
Di	stribution KPIs	31
	On-time Customer Order Delivery Rate	. 32
	Order Shipment Cycle Time	. 34

Order Management KPIs	.36
Customer Order Fill Rate	. 37
Customer Order Line Item Fill Rate	. 39
Perfect Customer Order Rate	. 41
Sales & Operations Planning KPIs	.43
Customer Backorder Rate	. 44
Percentage of Backorder Dollars	. 46
Percentage of Backorder Lines	. 48
Percentage of Sales Lost Due to Supply Issues	. 50

Benchmarking Report Terms & Conditions

The OpsDog Customer Service Benchmarking Report



© 2017 OpsDog, Inc.

The OpsDog Benchmarking Reports and their contents are protected by copyright laws, contain the trademark OpsDog, Inc., and are OpsDog's proprietary information. No part of this book shall be reproduced, stored in a retrieval system, or transmitted by any means, electronic, mechanical, photocopying, recording or otherwise, without written permission from OpsDog, Inc.

OpsDog, Inc. assumes no liability with respect to the use of the information contained herein which is provided "as is" and there are no warranties of any kind provided by OpsDog with respect to this report. OpsDog assumes no responsibility for errors or omissions and will not be liable for any damages resulting from the use of the information contained herein.

OpsDog, Inc.

1502 Augusta Dr., Suite 200 Houston, TX 77057

Tel: 844-650-2888

Report Details & Methodology

The OpsDog Customer Service Benchmarking Report



More than 6,500 KPI values (i.e., data points) were analyzed to produce benchmarks for the 19 KPIs included in this report.¹

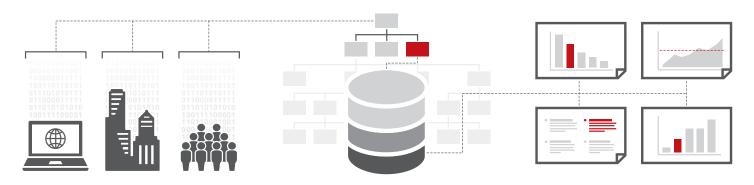
Data Range: 2012-2017

Region(s) Included: United States, Canada, Europe, India

Industries Included: Banking, Insurance, Technology & Communications Operations, Consumer Packaged Goods Operations, Diversified Retailers, Industrial Products & Appliances

The benchmarks included in this report were found to be comparable across companies of varying sizes (i.e., number of employees, total revenue) and industry segments. Benchmarks with notable differences across industries include industry average call-outs.

Methodology: Data Collection & Validation



1. Gather

OpsDog's analysis team aggregates data collected through traditional consulting engagements and targeted research.

2. Refine

Aggregated data is standardized, categorized and run through multiple validation checkpoints prior to being stored in our database

3. Package

We analyze and compile comparable data, then package our findings in the form of benchmarking reports and data sets.

Looking for customized research and analysis? Contact our research team. P: 844.650.2888 E. info@opsdog.com

Note:

¹ The sample size of the observed data varies for each KPI.

Call Center

Customer Service

Call Center

Distribution

Order Management

Sales & Operations Planning

A Call Center (also sometimes called a Contact Center or Customer Service Center) is a central location for communication with customers (internal or external) through multiple channels (email, phone, live chat). Call Centers rely heavily on technology and automation (use of customer database and IVR/VRU) to run efficiently and to provide the highest levels of customer service. Inbound communications can include customer order processing, customer complaints, questions about accounts and technical support. Outbound Call Centers cover functions such as marketing products or services to new and existing customers, and collecting on delinquent accounts. At large companies, internal Call Centers may provide technical support, HR administration support and/or sales support services to employees.

First Call Resolution Rate

Definition & Measurement Details



What is First Call Resolution Rate?

The number of inbound calls that are resolved by call center representatives on the first contact without the need for transfer or subsequent contacts as a percentage of the total number of inbound calls handled by call center representatives over the same period of time.



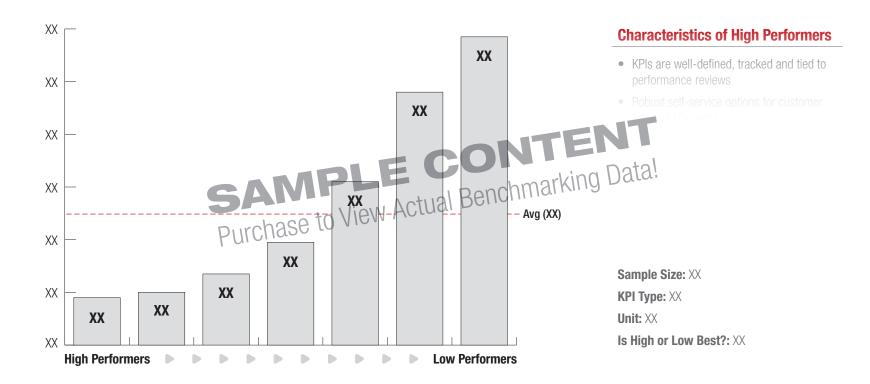
First Call Resolution Rate

Benchmarks & Characteristics of High Performers



First Call Resolution Rate

(Number of Calls that are Resolved on First Contact / Total Number of Calls Handled) * 100



How to read this chart: This chart summarizes the performance gaps between high (Top 5%), mid (Median) and low (Bottom 5%) performers for this Key Performance Indicator (KPI). For example, the column labeled "Top 5%" represents a company that outperformed 95% of the peer group observed for this metric.